Birthing and Building Nascent Cleft Teams in Developing Countries

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4 42.1 Introduction

Cleft congenital malformations are a major issue 5 in developing countries due to the disproportion-6 ately high birth rates in poorer areas of the world. 7 Nearly 95 % of annual births in the world, and 8 94 % of all children born with clefts, are born in 9 developing countries (Mars et al. 2008). The eti-10 ology of the high cleft incidence in developing 11 countries remains unclear. However, it is pre-12 sumed to be multifactorial, due to various envi-13 ronmental and genetic factors (Mangold et al. 14 2011). Toxin exposure during the antenatal period 15 is more likely in developing countries due to poor 16 sanitation, inadequate infrastructure, and politi-17 cal instability (Hseih et al. 2011). For many of the 18 same reasons, malnutrition is also more likely to 19 be an issue for a pregnant woman living in the 20

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Division of Plastic Surgery, Department of Surgery, The University of North Carolina at Chapel Hill, 7033 Burnett Womack Building, Chapel Hill, NC, 27599-7195, USA e-mail: john_vanaalst@med.unc.edu developing world (Pelletier et al. 2011). Genetic21factors are also a major potential cause of birth22defects, because consanguineous practices are23generally more prevalent in developing rather24than in developed countries (Sandridge et al.252010).26

While the incidence of clefts in developing 27 countries is high, the resources directed toward 28 treating this global health issue are not increasing 29 (Mars et al. 2008). Consequently, the prevalence 30 of unrepaired clefts continues to grow, making 31 the need for coordinated global cleft care all the 32 more imperative. Over the past 10 years, global 33 health efforts, by both the nongovernmental 34 organizations and the private sector, have largely 35 focused on the area of infectious diseases through 36 the development and distribution of vaccines 37 and antiviral therapies (Nishtar and Jan-Llopis 38 2011). While these areas are important, a shift is 39 necessary toward recognizing the major burden 40 of noncommunicable conditions on developing 41 countries. With 80 % of noncommunicable dis-42 eases occurring in low- and low-middle-income 43 countries, these countries are burdened by the 44 economic implications of decreased productiv-45 ity and shortened life expectancies (Livestrong 46 2011). The realities suggest that the treatment of 47 noncommunicable conditions, such as clefts, can 48 serve as part of a larger infrastructure develop-49 ment program. 50

The general scarcity of medical resources and 51 skilled healthcare practitioners in developing 52 countries significantly affects the ability to treat 53 patients with clefts (Mars et al. 2008). These 54

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55	complex conditions require multiple, timed sur-
56	geries that then require the attention of nonsurgi-

cal healthcare providers (Abbott et al. 2011). 57

42.2 **Understanding Context** 58

Development initiatives, whether medical, eco-59 nomic, or structural, must be aligned with the 60 vision of the community undergoing these 61 changes (Gasper 1996). Therefore, prior to medi-62 cal intervention in a foreign setting, healthcare 63 practitioners must understand local concep-64 tions of health and well-being. Simply asking 65 the question, "What does being healthy mean in 66 this community?" provides the starting point to 67 implement interventions. Exploring a communi-68 ty's representations of healthy living is essential 69 to understand how the local people will approach 70 a foreign medical team and react to the changes 71 implemented. 72

Additionally, discovering how patients with 73 clefts are treated within a cultural context helps 74 the cleft care volunteer better understand his or 75 her role within the cultural context of his host 76 country. By extension, understanding how a cleft 77 78 condition affects a patient's daily living has implications on the patient's postoperative course. 79

Foreign Physician Roles 42.3 80 and Language 81

Physicians around the world are often not treated 82 with comparable respect to doctors from devel-83 oped countries (Gruen et al. 2004). Visiting phy-84 sicians must understand both the privileges and 85 limitations accorded to local physicians. A visit-86 ing physician should understand whether or not 87 the local community trusts physicians, what gen-88 der dynamics affect the patient-physician rela-89 tionship, and become familiar with mainstream 90 medical practices (Verbrugge 1985). 91

Understanding the local language has serious 92 implications for treatment (Wilson et al. 2005). 93 Precise meaning may be lost in translation, result-94 ing in costly mistakes. To mistranslate a patient's 95 allergies or blood type can be a lethal mistake. 96

Multiple other errors in medications, length of 97 treatment, and wound care after surgery, though 98 not lethal, can lead to unnecessary morbidity in a 99 trusting patient population. These risks demon-100 strate the importance of having medical transla-101 tors, or team members who speak the local 102 language, before any attempt is made to provide 103 surgical care in a foreign setting. 104

Considerations for the Next 42.4 Trip

42.4.1 Geography

When providing medical care in foreign settings, 108 it is important to consider geography and land-109 scape (Blaikie 1995). Foreign medical interven-110 tions should be both visible and accessible to the 111 local community. For example, if care is provided 112 in a mountainous area, the team should ensure 113 that hospitable roads are available for patients 114 seeking care. Think about practicalities such as 115 transporting essential supplies and equipment. 116 Will there be problems with Customs? Will tar-117 iffs need to be paid on equipment that is being 118 transported? How will equipment be transferred 119 from an airport to the local hospital? Can equip-120 ment/supply safety and sterility be maintained 121 during transit? Relief work may have unintended 122 effects on the surrounding environment (Debrix 123 1998). For example, creating a cleft care facility 124 may redefine a town by expanding its population 125 dramatically. Similar considerations need to be 126 entertained long before the arrival of the foreign 127 cleft care team. 128

42.4.2 Timing

Cleft care is time-sensitive (Abbott et al. 2011). 130 In an ideal system, patients with clefts begin 131 receiving treatment as infants (Mars et al. 2008). 132 However, in developing countries, most patients 133 do not have that luxury and may simply wait for 134 the next set of foreign practitioners. Given the 135 potential complexity of cleft care, foreign provid-136 ers must (at least initially) arrange a regular 137

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42 Birthing and Building Nascent Cleft Teams in Developing Countries

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scheduled return to provide follow-up for patients 138 who have undergone surgery. Local practitioners 139 need to become involved stepwise in this plan of 140 care in order to eventually perform the follow-up 141 independently. 142

Timing of the surgical trips may also have 143 effects on the preoperative status of patients. 144 Traveling to perform cleft procedures during the 145 winter months, when many infants will likely 146 suffer from seasonal upper respiratory infections, 147 may lead to unnecessary cancellation of cases. 148 Travel in the Fall or Spring seasons may avoid 149 these problems. 150

42.4.3 Preparation 151

Sufficient forethought and organization is critical 152 for a successful trip (Mars et al. 2008). Engaging 153 the local community prior to arrival is crucial in 154 order to accomplish this goal (Murray et al. 155 1994). Foreign medical teams can, for example, 156 provide protocols to local staff for preparing the 157 facilities they hope to work in and publicize their 158 arrival in the local news in order to ensure that 159 patients make arrangements to receive necessary 160 care. Forethought by foreign practitioners 161 includes taking precautions for their own health, 162 ensuring that everyone receives necessary vac-163 cines and has appropriate prophylactic medicines 164 (Hamer and Connor 2004). Preparation often 165 entails bureaucratic arrangements, such as obtain-166 ing visas, temporary work permits, and Customs 167 clearance. 168

42.5 **Interdisciplinary Care** 169

The highly interdisciplinary nature of cleft care 170 makes this service unique. A team providing truly 171 comprehensive cleft care includes surgeons, 172 anesthesiologists, nurses, pediatricians, speech 173 and language pathologists, dentists, and ortho-174 dontists. The importance of incorporating all of 175 these disciplines on a trip cannot be overstated. 176 Ideally, some of these providers will be local 177 practitioners, helping deepen the connection 178 between the foreign team and local community. 179

Reliance on local practitioners should grow as 180 the work continues. 181

42.6 **Forming Partnerships**

Developing local partnerships helps the foreign 183 team harness sufficient political support, develop 184 alliances with medical facilities, and engage the 185 community more broadly (Berke et al. 1993). In 186 the context of political instability, partnerships 187 may allow foreign providers access to vulnerable 188 populations. Developing alliances with medical 189 facilities is important in order to allow exchange 190 of resources, decrease redundancy in services, 191 and enable local providers to receive training 192 from foreign providers. 193

Patient Selection 42.7

Volunteer cleft care teams should hold them-195 selves to the same high standards when operating 196 in a developing country that they hold themselves 197 at home. This starts with comprehensive preop-198 erative evaluations of patients who are surgical 199 candidates (Kitlowski 1932). These evaluations 200 can be facilitated when local practitioners play an 201 active role in the screening process, making refer-202 rals to local physicians for diagnostic tests as 203 needed. Visiting professionals must not get 204 caught up in the need to complete a certain num-205 ber of surgeries, but must maintain high safety 206 standards; a cancellation for appropriate reasons 207 simply means that the child's surgery can be done 208 at a later, safer time. 209

42.8 Safe Surgery

Developing a "culture of safety" is paramount to 211 overseas volunteer work. This starts with the 212 group of foreign cleft care workers, but eventu-213 ally must include all of the participating local 214 practitioners. Protocols must be instituted to pre-215 pare a facility for surgery, maintain count, and 216 ensure that all necessary surgical steps are taken 217 (Gawande 2009). Checklists have become part of 218

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standard of care in developed countries and
should be instituted on volunteer surgical trips.
Surgical care should be delivered based on established protocols. However, providers should also
be trained to adapt protocols when it is in the best
interest of a patient (Thomson et al. 2010).

Setting a reasonable caseload for the trip is 225 also an important safety measure. Limitations on 226 resources, human capital, and time can affect 227 [AU228 safety if not properly recognized (Vincent et al. 1998). Cleft teams need to recognize their limita-229 tions and only operate when conditions allow for 230 maximal safety provisions to take place (Charles 231 et al. 2011). 232

Foreign providers, and eventually the more 233 involved local providers, need to be able to abort 234 a surgical case when appropriate. Saying no in 235 these settings can be very challenging for both 236 the physician and for the patient or patient guard-237 ian. Patients or patient guardians may not neces-238 sarily understand why not receiving surgery is in 239 their best interest. Clear communication using 240 language that can be easily understood by fami-241 lies is essential. Safety is the primary argument 242 for denying care in the setting where risks out-243 weigh benefits. 244

245 42.9 Patient Follow-Up

Patient follow-up is essential (Canady et al. 246 1997). This care is generally the most immediate 247 way to involve local providers, yet must be done 248 with careful training during the trip in order for 249 them to recognize and treat potential complica-250 tions following surgery. The capacity to take pic-251 tures and send them globally to foreign team 252 members can facilitate communication about 253 patient problems. Complications should be ade-254 quately recorded, and there should be a forum 255 that allows honest discussion of the complica-256 tions. When foreign physicians return to the local 257 community, patients who have previously under-258 gone surgery should be seen as part of the screen-259 ing process. Eventually, local providers should 260 play an increasingly central role to this process of 261 recognizing and treating complications following 262 surgery. 263

42.10 Sustainable Cleft Care

Before traveling to a developing country to per-265 form cleft care, team members should have a 266 vision of what sustainability in a particular loca-267 tion should look like. A plan for sustainability 268 means that visiting physicians should teach more 269 than treat, training local surgeons, nurses, and 270 paramedical personnel the standards of cleft care 271 (Berke et al. 1993) (Fig. 42.1). Training local 272 practitioners sets the stage for the care to be part 273 of a local independent entity in the future. 274 Additionally, if local healthcare providers are 275 able to provide adequate care, they can continue 276 to train others and therefore increase the human 277 capital providing cleft support in the area. 278 Training local medical personnel also empowers 279 the community to be self-sufficient and care for 280 their own children. 281

Sustainability is also contingent upon sufficient 282 funding and supplies for the care provided. Cleft 283 care teams need to create continuous fund-raising 284 initiatives, finding consistent ways to support the 285 development of cleft care in the setting of inter-286 est. Cleft care is also dependent on supplies for 287 multimodal therapy; therefore, seeking consistent 288 support from supply companies can ensure that 289 trips are successful. Many hospitals are able to 290 donate unused or excess supplies. In addition to a 291 steady stream of supplies, a cleft care team needs 292



Fig. 42.1 Nurse providing postoperative care to a child with cleft palate (Tulkarm, Palestine 2011)

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42 Birthing and Building Nascent Cleft Teams in Developing Countries

a base facility. A physical structure that serves as
the home of cleft care simplifies patient followup, enables storage of equipment, and serves as a
base for potential research and education projects
in the community.

A sustainable model for cleft care involves 298 handing off leadership to local practitioners. 299 Foreign providers have to establish metrics for 300 recognizing local cleft team members are fully 301 trained to provide unsupervised surgical and 302 medical care to the local community. Discussing 303 these metrics with local provider sets the stage 304 for mutual recognition of independence. 305

Access to continuing education is an essential 306 part of forming a cleft team (Davis et al. 1999). 307 Providers, both local and foreign, need open 308 access to fellowships, scholarships, and educa-309 tional materials. This provision also protects the 310 community receiving care by helping ensure that 311 the providers are exposed to and hence are prac-312 ticing the most modern approaches to treatment. 313

Another essential factor needed to make the 314 cleft work sustainable is enhancing local volun-315 teerism - enabling the community to feel engaged 316 with the work being done by the cleft team 317 (Sturmer and Kampmeier 2003). Local volun-318 teerism leads to the establishment of local con-319 ferences, fund-raisers, and activities around the 320 care of cleft patients. Integrating the cleft team 321 into the society through local volunteerism will 322 ultimately promote sustainability. 323

324 42.11 Research

Foreign providers developing cleft care teams in 325 developing countries must be sensitive to the eth-326 ical issues regarding the conduct of research 327 (Buchanan and Miller 2006). While research is 328 an important process that drives innovation and 329 helps to obtain sustainable funding for the cleft 330 team, it can also compromise the safety and pri-331 vacy of patients (Hyder et al. 2004). Therefore, 332 researchers must work closely with the local pro-333 viders to ensure that patients are fully protected. 334 Research must receive institutional review board 335 (IRB) approval from both local and foreign insti-336 tutions. Additionally, all participants must sign a 337

consent form and have the freedom to leave a 338 study at any time and to ensure that all patients 339 are aware of their rights in a research setting. 340

Research also serves as a tool for implement-341 ing primary care for cleft patients. In order to 342 institute preventative care, researchers around the 343 globe must work together, using the World Health 344 Organization's method of following specified 345 Millennium Development Goals (Mossey et al. 346 2011). A collaborative research approach will 347 improve outcomes for patients with clefts 348 throughout the world. 349

42.12 Cleft Care in the West Bank, Palestine

In 2006, cleft practitioners from the University of 352 North Carolina (UNC) at Chapel Hill Department 353 began traveling to the West Bank and Gaza to 354 provide cleft care. Surgical trips have been scheduled twice a year. While foreign surgeons are not 356 available, local practitioners provide follow-up to 357 previous patients and schedule future patients. 358

Practitioners who have participated in these 359 trips have worked with local practitioners in order 360 to build a sustainable cleft team. Visiting prac-361 titioners have trained local surgeons to perform 362 cleft care. From the outset of these trips, the deci-363 sion was made not to perform any surgery without 364 the presence of a local surgeon; this has ensured 365 that every case is the opportunity to further the 366 training of local practitioners. Since 2009, local 367 surgeons have increasingly performed indepen-368 dent repair of cleft palates; since 2010, cleft lip 369 surgery has been done by local practitioners. 370

Local providers have been given opportunities 371 to participate in international conferences on cleft 372 care, attend educational seminars, and in the con-373 duct of IRB-approved research. The Palestinian 374 Cleft Society, established in 2007, now with 375 exclusively Palestinian leadership, assists in 376 overseeing the care of Palestinian children with 377 clefts throughout Palestine (Fig. 42.2). 378

In order to make cleft care in Palestine, and 379 throughout the world, sustainable and globally collaborative, this nascent cleft care team 381 has partnered with both nongovernmental and 382

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Fig. 42.2 Palestinian cleft society 2009 conference banner (West Bank, Palestine)



- 383 governmental organizations like the Palestinian
- 384 Ministry of Health, the Smile Train, Operation
- 385 Smile, and ReSurge.

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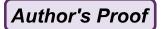
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